

OPEN OUTFITTING RE-ENGINEERING

Integrated Process Team

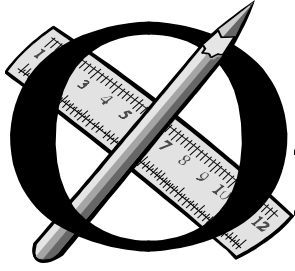
Presented by:

John Goodhart, NSLC N50

&

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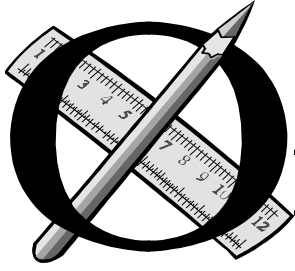
Interim FLSIC
13/14 October 1999



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RECOMMENDATION REVIEW

Recommendation		Preliminary Fleet Input	
Pursue			
Short Term			
•Up Front Validations Initiated		Yes	
Mid Term			
•Tailor ASI -Reduce “Churn”		Yes	Yes
Long Term			
•Create Outfitting Reqn’s Ashore Prototype		Not Favorable	



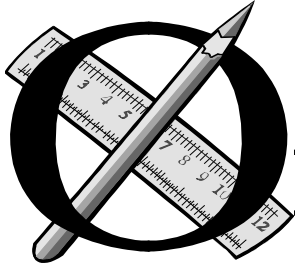
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☀ Short Term - Up Front Validations

- ✓ Preserve the back end review component - Safety Net
- ✓ Expand the existing NAVICP-M pre-distribution QA processes to ensure allowance products are correct
 - ◆ NAVICP-M and NSLC have initiated a joint effort
 - * Enhance the pre-distribution review of allowance products...
Migrate “Hi-Value Review” techniques to front end
 - ▢ Lower \$ threshold
 - ▢ Perform SHF match
 - ▢ Utilize exception log



GOAL - Minimize Cancellation of Fleet Requisitions



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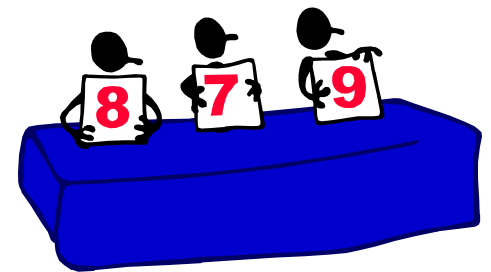
★ Mid Term - Tailor ASI - Reduce “Churn”

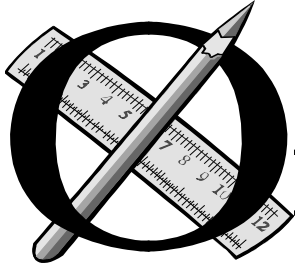
Tailor ASI - Reduce “Churn” (990520-05)

DEFINITION:

ALLOWANCE MAINTENANCE - Revised allowances for existing equipment installations ... CHURN

Expense of a “revised bag of spare parts” with lit





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ACCOMPLISHMENTS TO DATE:

- ✱ **Focused on Ships being Re-COSAL'ed**

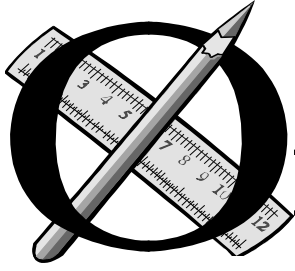
 - ✓ Over 90% of spares costs tied to churn

- ✱ **Two components**

1. **COSAL Scheduling Metrics**: Quantitative method to select ships truly in Need ... degraded Allowance Effectiveness

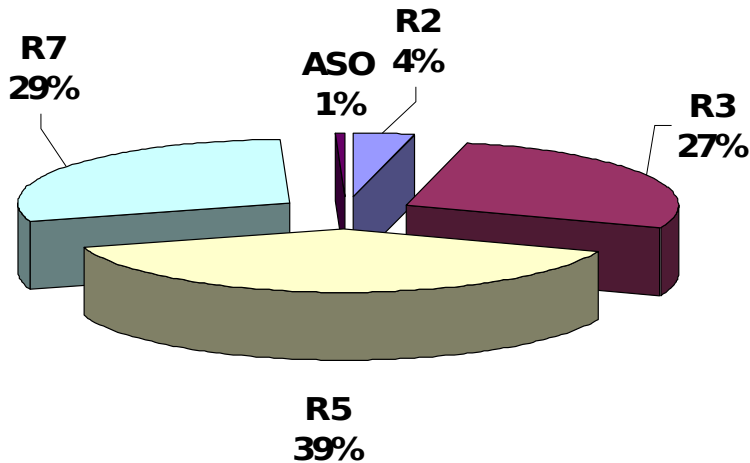
2. **Targeted Allowancing Technique**: Focus revised allowances on problem systems ("not carried" parts usage)

Where Next? ... Attack Remaining Random Churn Generation
ASI Churn

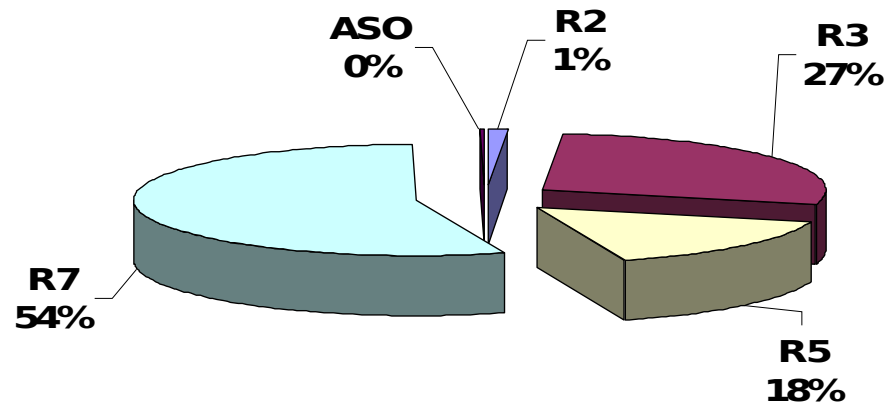


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ASI MAINTENANCE CHURN CAUSATIVE FACTORS



**FY98
DRIVERS**



(Based on dollar value)
**FY99 (YTD)
DRIVERS**

Maintenance R-Trigger Definitions

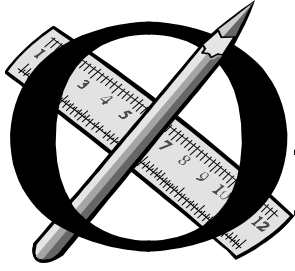
R2 - RIC Supercession

R3 - New/Revised APL

R5 - Logistics Support Request

R7 - Pen & Ink Changes

Note: 26% of R3 Triggers were revisions vs new



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Reasons to Change

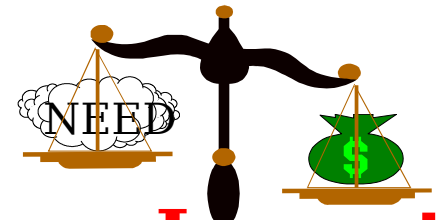
- * MEASURED OBSERVED DEMAND ON ADDS (NIIN SPECIFIC) WITH 15-SHIP SAMPLE...MULTI-TYPE AND CLASS DETERMINED ALLOWANCE EFFECTIVENESS AVERAGE DELTAs RESULTING FROM ADDS:

	ALLOWANCE EFFECTIVENESS	FY98\$\$ (M)*
ORIGINAL EFFECTIVENESS	72.4%	
MINUS R3 ADDS 3.5	72.4%	\$
MINUS R5 ADDS 5.1	72.3%	\$
MINUS R7 ADDS 3.8	72.2%	\$

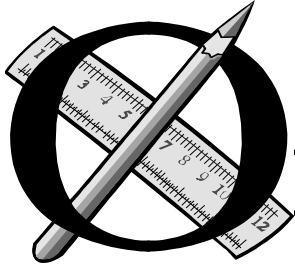
□ MINUS R7 MAINTENANCE
MINIMAL PAYBACK
\$12.8

72.2%

* 40% dampening factor applied



Very Low Risk -- Little Effectiveness Impact



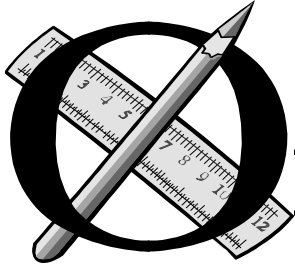
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APPROACH - HOW DO WE EXECUTE?

- Stop allowance generation for Revised APLs, Pen & Inks, and Logistics Support Requests ...

Generate maintenance and technical data

- Migrate to a “Focused Allowance Maintenance Strategy” ... **FAMS**



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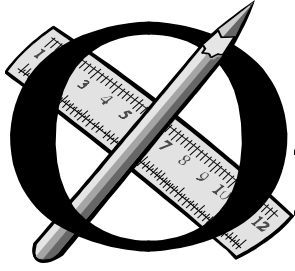
HOW TO EXECUTE FAMS

Part 1

Invest the \$12.8M savings to fix Problem Equipment on Specific Ships “In Need”

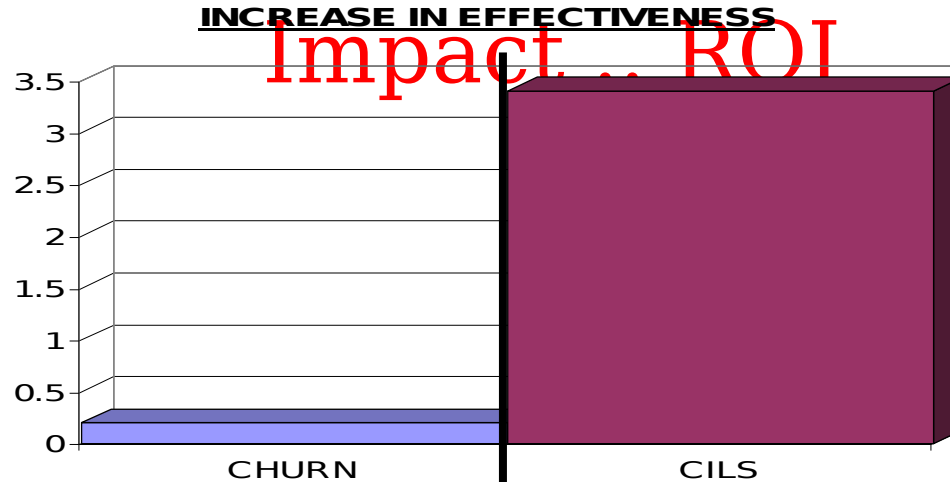
- ✓ Tools ... COSAL Scheduling Metrics / Continuous Integrated Logistics Support - Targeted Allowancing Technique (CSM / CILS-TAT)
- ✓ Disciplined process to select Ships and Equipment that will benefit from allowance refreshment.

Most recent CSM cycle identified 116 ships with below average Allowance Effectiveness



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Churn vs CILS Effectiveness



Churn:

Gain: 0.2 percentage points
on all Ships

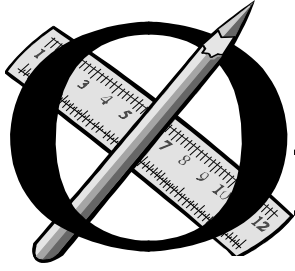
CILS:

Gain: 3.4 percentage points
focused on neediest Ships

How: Cost of Churn
\$12.8M

Re-direct \$12.8 M to CILS

FAMS



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How to Execute FAMS (cont.)

2
Part

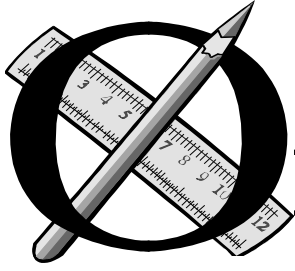
ACIP ... Specific Parts for Specific Ships

- ✓ Refresh allowances for not carried items that have experienced use during maintenance

3
Part

Target Problem Equipment ... Problem Equipment Across all Ships

- ✓ System Allowance Refreshment based on TYCOM, TMA/TMI, CSSR input ... other mechanism to select

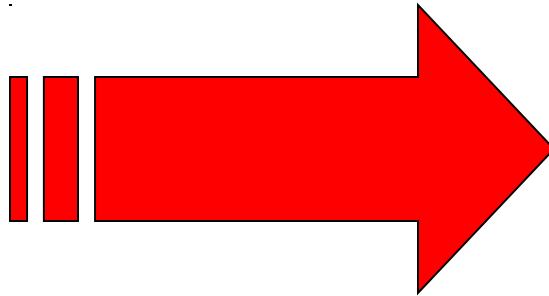


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INVESTMENT STRATEGY FOR TOMORROW'S READINESS

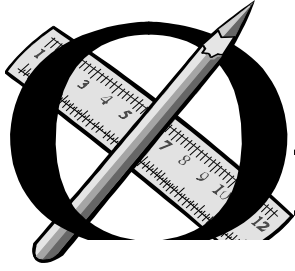
Today

- Random Churn
- Small ROI



Tomorrow

- CSM / CILS-TAT
 - Problem Equipment
 - Problem Ships
- ACIP
 - Specific Equipment
 - Specific Ships
- Trouble Equipment
 - Specific Equipment
 - Fleetwide



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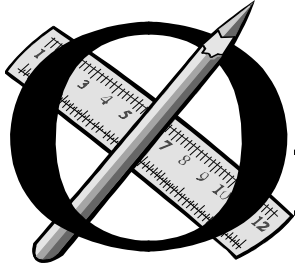
“CHURN” SUMMARY

- **Current ROI dictates we focus resources on critical/needy systems and platforms**

ENABLERS → CSM/CILS-TAT, ACIP

- **We have evolved beyond using a blunt Instrument approach for COSALs...apply similar approach for ASIs**
- **Allow resources to be focused on ships & systems with the most need**

**RECOMMENDATION - IMMEDIATELY SUPPRESS ALL
MAINTENANCE ALLOWANCE “R” TRIGGERS**



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*Long Term - On-Line COSAL

✓ Summary

- ◆ Maintain ship SNAP Ashore
 - *ASI update
- ◆ Visibility of shipboard inventory...
FIMARS/MFCS
- ◆ Generate TOB requisitions

✓ Status

- ◆ Initiated dialogue with NAVSUP ASDO

